



*Sullivan West Central School District  
2015-2016 Budget Development Workshop  
Revenue Projections/Fund Balance*

*April 16, 2015— 6:30 PM  
SW High School Library*

## *Our Obligations to our Community*

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- ▶ Our Strategic Plan commits us to providing...
  - ...a world-class and globally-competitive education...
  - ...responsible tax levels and fiscal stability...



# Assumptions & Parameters

## Program Assumptions for the 2015-2016 Budget

Uses our Strategic Plan to guide all difficult decision-making.

Efforts will be made to preserve valuable programs and course offerings in the face of fiscal challenges.

Efforts will be made to preserve our small class section enrollments, particularly in the primary grades.

We need to successfully implement APPR, and the Common Core Learning Standards and assessments.

We need to continue to accommodate SED's mandates requiring greater dependence on achievement data to drive program and human resource decisions.

## Facility Assumptions & Parameters

We will continue to use the BOE Facilities Needs Committee to guide facilities planning.

We will preserve the community's facilities and infra-structure investments.

Continue efforts to sell our one vacant school building.

We will continue to seek and implement cost-effective environmentally-sensitive (green) initiatives.

We will conscientiously address all safety and security needs.

## Financial Assumptions & Parameters

Anticipate and prepare for continued fiscal challenges for the next several years.

Efficiencies will be sought in all areas, including shared services, BOCES cosers, and distance learning opportunities.

Assume state aid at last year's level.

Assume completion of collective bargaining with employee unions that result in fair and equitable settlements.



Continue to seek efficiencies and cost reductions while minimizing the impact on the quality of our programs and services. In addition to complying with the tax freeze efficiency mandate required by NYS for the next three years.

Anticipate a TRS charge of almost 13.50, an ERS charge of 18.2 and at least a 10% increase in health insurance costs over this year.

Review reserves and their usage to support our program and budget.



# Sullivan West's History

School Year	State Aid	Tax Levy	% Budget Increase	Budget
2011-2012	\$13.2 M (41%)	2.04% - \$330,532	-.26%	\$32.5 M
2012-2013	\$13.2 M (39%)	1.67% - \$275,500	2.66%	\$33.4 M
2013-2014	\$13.6 M (39%)	1.99% - \$344,783	3.1%	\$34.5 M
2014-2015	\$13.7 M (39%)	1.28% - \$219,119	1.36%	\$34.9 M
2015-2016	\$14.8 M (41%)	.90% - \$156,395	3.42%	\$36.1 M
	 Includes Smart Bond Money & Additional State Aid		 \$450,000 Smart Bond Money \$437,379 Negotiated APPR Aid	
Budget to Budget Minus Smart School Money & Negotiated APPR Aid is \$35,248,848 Which Represents a .9% Increase in the Budget				

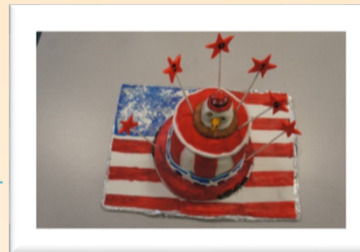
# Historic Revenue



Year	State Aid	% of Budget	Local Tax Levy	% of Budget
2009-10	\$15,354,727	47%	\$16,004,551	49%
2010-11	\$14,365,011	44%	\$16,217,915	50%
2011-12	\$13,221,184	41%	\$16,548,447	51%
2012-13	\$13,198,298	39%	\$16,823,276	50%
2013-14	\$13,323,648	39%	\$17,158,059	50%
2014-15	\$13,731,616	39%	\$17,377,178	50%
2015-16	\$14,751,203	41%	\$17,533,573	49%

# Recent trends in school district expenditures

	ERS	TRS	Social Security	Health Benefits	Total	Budget	% of Budget
2006-07	\$127,563	\$808,013	\$852,667	\$3,311,944	\$5,100,187	\$31.9M	16%
2012-13	\$436,056	\$1,190,000	\$930,000	\$4,443,000	\$6,999,056	\$33.4M	21%
2013-14	\$499,000	\$1,873,485	\$945,000	\$4,763,392	\$8,080,877	\$34.5M	23%
2014-15	\$526,179	\$1,954,712	\$965,738	\$5,002,000	\$8,448,629	\$34.9M	24%
2015-16	\$481,632	\$1,592,170	\$1,000,455	\$5,591,234	\$8,665,491	\$36.1M	24%



# *Employee History*

## *Total Full-Time Employees*

2008-09	198
2009-10	192
2010-11	195
2011-12	184
2012-13	177
2013-14	174
2014-15	180



# Proposed Instructional Program Initiatives & Cost Savings for the 2015-2016 School Year

PROPOSED INITIATIVES FOR 2015-2016		FTE	COST
School Resource Officer		1.0	\$71,000
Technical Data Specialist		.5	\$25,000
Teaching Position	+ Benefits	1.0	\$55,769
* Teaching Position		1.0	\$58,000
*Psychologist		1.0	\$79,000
*Teacher Assistant		1.0	\$20,358
*Teacher Aide		1.0	\$16,852
Total		6.5	\$325,979

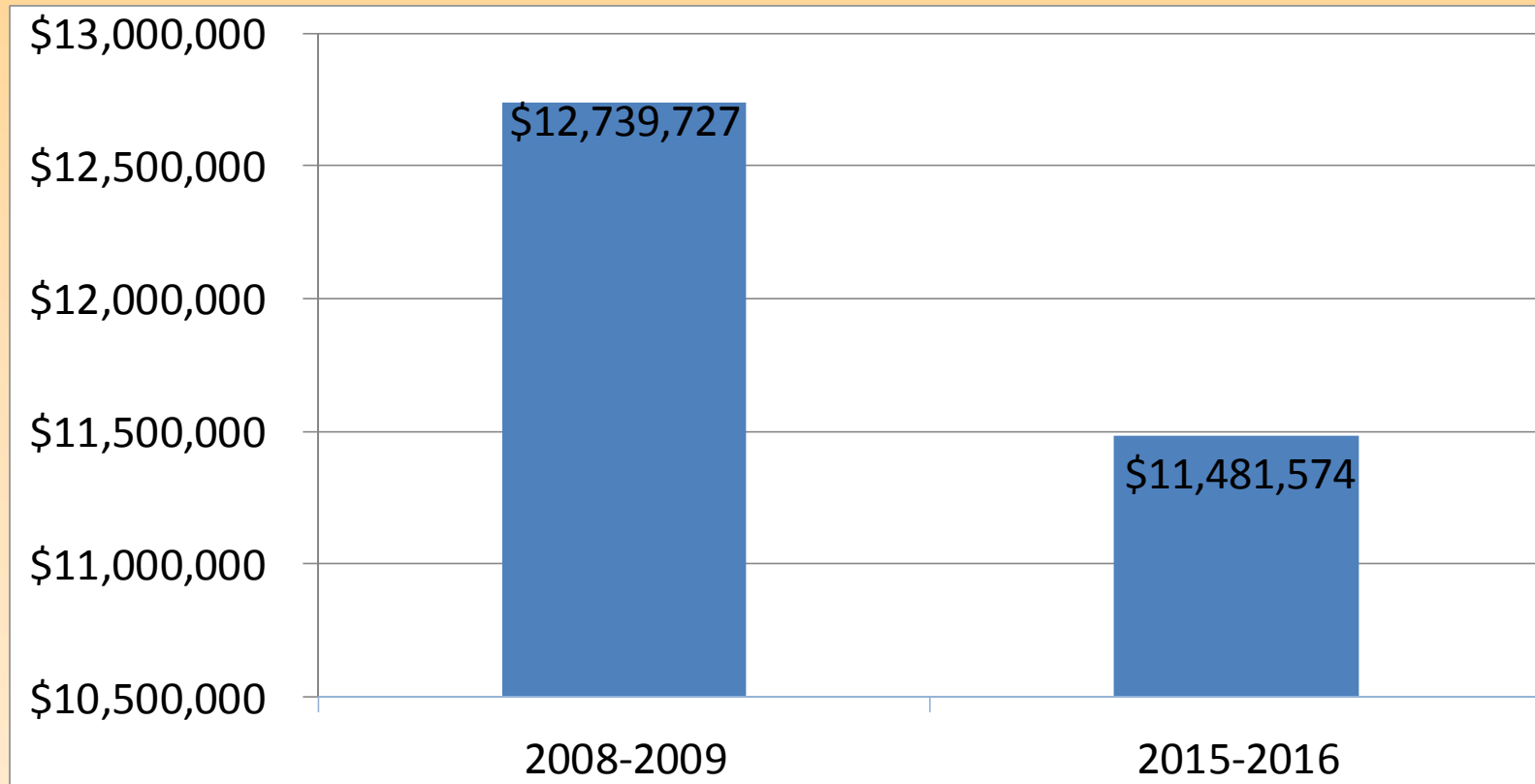
POSITIONS	COST	REPLACEMENT COSTS	APPROXIMATE SAVINGS
2 P/T Teaching Positions	\$70,212	-0-	\$70,212
1 Principal	\$148,757	\$120,000	\$28,757

\* Additional Aid tied to APPR negotiations



# Historical State Aid Data

*Change in Total State Aid Since 2008-09 (excluding Building Aids)*



**Change in Total State Aid, 2008-09 to 2015-16 (excluding Building Aids):  
(\$1,258,153) -9.9%**

# *Responsible tax levels and fiscal stability, today and in the future....*

	Tax Levy % Change	Tax Levy	Total Budget
2009-10	0%	\$16,004,551	\$32.75 M
2010-11	+1.3%	\$16,217,915	\$32.65 M
2011-12	+2%	\$16,548,447	\$32.56 M
2012-13	+1.67%	\$16,823,276	\$33.43 M
2013-14	+1.99%	\$17,158,059	\$34.47 M
2014-15	+1.28%	\$17,377,178	\$34.93 M
2015-16	+.9%	\$17,533,573	\$36.14 M





# Budget Summary



	State Aid	Tax Levy	Tax Levy %	Local	Fund Balance	Total Budget
2010-2011	\$14,365,011	\$16,217,915	50%	\$300,000	\$1,771,451	\$32,654,377
2011-2012	\$13,221,184	\$16,548,447	51%	\$650,000	\$ 2,149,117	\$32,568,748
2012-2013	\$13,198,298	\$16,823,276	50%	\$945,822	\$2,467,553	\$33,434,949
2013-2014	\$13,323,648	\$17, 158,059	50%	\$1,517,437	\$2,471,451	\$34,470,595
2014-2015	\$13,731,616	\$17,377,178	50%	\$1,530,941	\$2,300,000	\$34,939,735
2015-2016	\$14,751,203	\$17,533,573	49%	\$1,588,062	\$2,263,389	\$36,136,227